The CIP Execution Approach - Bringing RHSC Pillars into Focus

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HP+ Project
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Health Policy Plus (HP+) is a five-year cooperative agreement funded by USAID. The project's HIV activities are supported by PEPFAR.

HP+ improves the enabling environment for equitable and sustainable health services, supplies, and delivery systems through policy development and implementation, with an emphasis on voluntary, rights-based health programs.
Tracking CIP implementation

What are the main hurdles countries face?
CIP as a Strategy requires change

A good strategy is an **integrated set of choices** which position an organization to create sustainable value and to achieve desired outcomes over the long run.

Achieving the Vision

Value

Today

Strategy

Business as Usual

Time

#RHSUPPLIES2016
Palladium/HP+’s CIP Execution Approach

- **Empower the government** to prioritize and focus their attention on most critical objectives
- **Provide tools and build capacity** of FP program stakeholders
- **Align all partners’ activities and financing** with the prioritized set of objectives
- **Set processes to routinely assess program progress**
Successful strategy execution requires system management and people
Executing the CIP

**CIP Map:**
One page summary that articulates the strategy with refined list of objectives that are catalytic to achieving the goal

**Objective Achievement Chart:**
Defines indicators that measures progress against each objective, and the targets associated with them; it also clarifies the activities that contribute to achieving those targets

**CIP Dashboard:**
Excel-based tool that keeps all of this information in one place, tracking progress across the indicators and objectives
What is the overarching goal or vision for the strategy?

Who does the program seek to impact?

How will the program impact the targeted audiences?

What key players contribute to delivery of the program?

What are the major themes or categories in delivering impact?

What beneficiary-oriented program processes should be addressed to deliver impact?

What internal capacity and systems should be addressed to increase program impact?

How can we improve financing mechanism to secure adequate resources for program impact?
Sample CIP Map: Nigeria

Strategic Vision: Increase contraceptive prevalence rate from 15% in 2013 to 36% by 2018

**Women of Reproductive Age**
- S1. WRA are more knowledgeable about and act on informed fertility choice
- S2. WRA have improved access to affordable FP options

**Youth**
- S3. Youth are more knowledgeable about and act on informed fertility choice
- S4. Youth have improved access to affordable FP options

**Men**
- S5 Men are more knowledgeable about and are accepting of FP.

**State & Federal Government**
- Mobilize new FP resources through innovative mechanisms including private sector

**Private Sector**
- Increase the number of facilities providing high quality youth-friendly FP services

**Donors**
- Strengthen forecasting, procurement, and logistics management capacity at all levels

**Community/Traditional Leaders**
- Ensure contraceptives are available at all service delivery points, including private sector, at all times

**Providers**
- Increase the use of innovative mechanisms to improve data management at all levels of the healthcare delivery

**Increase funding for FP and ensure timely release of funds from federal and state budgets**

**Increase domestic resources for FP, both at federal and state government levels**

**FUNCTIONS**

**Direct Beneficiary-Impacting Processes**

**Demand Generation**
- Increase the number of Nigerians that are provided with accurate information on contraceptive methods and where to access them
- Increase the number of religious and opinion leaders who support use of Family Planning

**Service Delivery**
- Increase the number of facilities providing high quality youth-friendly FP services
- Increase percentage of facilities (both public and private) which provide quality family planning services
- Ensure that health facilities have adequate number and category of trained staff according to national guidelines to provide LARC services

**Supply Chain**
- Ensure contraceptives are available at all service delivery points, including private sector, at all times
- Strengthen forecasting, procurement, and logistics management capacity at all levels

**Policy & Environment**
- Increase the number of states that are implementing relevant FP/RH policies and guidelines, including FP CIPs
- Increase the number of policy makers and opinion leaders who realize the importance of FP

**Supervision, Monitoring & Coordination**
- Build capacity at all levels for FP programming and coordination

**Financing**
- Increase the use of innovative mechanisms to improve data management at all levels of the healthcare delivery
- Increase domestic resources for FP, both at federal and state government levels
- Mobilize new FP resources through innovative mechanisms including private sector

**Beneficiary Values**
- which drive

**Enabling Bodies**
- working with

**Direct Beneficiary-Impacting Processes**
- that deliver

**Enabling Bodies**
- State & Federal Government
- Private Sector
- Donors
- Community/Traditional Leaders
- Providers
**Performance Monitoring | CIP Review Meetings**

Regular check-ins with everyone promotes accountability

<table>
<thead>
<tr>
<th>Thematic Working Group Meeting</th>
<th>Strategy Review Meetings</th>
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<tbody>
<tr>
<td>- Led by FMOH Thematic Area lead</td>
<td>- Led by CIP Manager</td>
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<tr>
<td>- All stakeholders implementing relevant activities and FMOH activity owners</td>
<td>- FMOH and key implementing partners</td>
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<tr>
<td>- Held monthly</td>
<td>- Held quarterly</td>
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<tr>
<td>- Review milestones achieved</td>
<td>- Identify and analyze strategy implementation issues and make decisions to move the strategy forward</td>
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<tr>
<td>- Identify and solve operational problems</td>
<td>- Focus is on CIP Map and Dashboard</td>
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<tr>
<td>- Respond to short-term problems and promote continuous improvements</td>
<td>- Address issues preventing the objectives to be achieved, and/or the goal to be achieved</td>
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#RHSUPPLIES2016
# Excel Dashboard

## CIP Execution Status Dashboard

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# RHSUPPLIES2016
Execution: Key Takeaways

- Continuous and structured monitoring and measurement
- Prioritization, clarity, and accountability for who is doing what allows for streamlined execution
- Linkage from the activities, to intermediate objectives to the impact is critical
- CIP execution is an iterative process
- The process is meant to be flexible - each country context is different!
What we know so far

- Ongoing technical assistance to MOH is critical
- Testing three degrees of assistance:
  - **HIGH** Assistance: Nigeria TSU
  - **MEDIUM** Assistance: Pakistan
  - **LOW** Assistance: Malawi
Health Policy Plus (HP+) is a five-year cooperative agreement funded by the U.S. Agency for International Development under Agreement No. AID-OAA-A-15-00051, beginning August 28, 2015. The project’s HIV-related activities are supported by the U.S. President’s Emergency Plan for AIDS Relief (PEPFAR). HP+ is implemented by Palladium, in collaboration with Avenir Health, Futures Group Global Outreach, Plan International USA, Population Reference Bureau, RTI International, the White Ribbon Alliance for Safe Motherhood (WRA), and ThinkWell.

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